

## 2014 ANNUAL REPORT OF TRANSPARENCY AZERBAIJAN

### Message from the chair

On behalf of the Board and members of Transparency Azerbaijan I would like to thank you for your interest in our work. The year 2014 was important for our organization and Azerbaijan.

Azerbaijan continues its efforts to ensure consistency of measures in the combat against corruption and promotion of good governance, to increase transparency in the work of government agencies and to promote principles of open government. Major achievements of 2014 by the government of Azerbaijan were adoption of rules providing a legal framework for merit-based assessment and rewarding of public employees annually, as well as introduction of e-registration of labor contracts pursuant to annulment of paper based labor books. Another success this year was creation of single e-registry of services rendered by various public agencies. We are especially glad that the Law on Public Participation finally entered into force. This law envisions establishment of civil society oversight mechanisms based on the format of Public Monitoring Councils, first proposed and implemented by Transparency International's Azerbaijan Chapter (TI Azerbaijan).

In 2014, TI Azerbaijan continued implementing a project entitled Azerbaijan Partnership for Transparency (APT) with the financial support of United States Agency for International Development (USAID), and continued to run its Advocacy and Legal Advice Centers (ALAC) in Baku, Ganja, and Guba, including realization of project components, such as monitoring domestic and international anti-corruption obligations by the government of Azerbaijan and raising public awareness of corruption and its consequences among the citizens through media and social networks. We continued Assessment of National Integrity System in Azerbaijan thanks to support from the EU through Transparency International Secretariat that is a part of a big regional study to assess the system of governance in Azerbaijan. We also completed our project commitments within the "Increasing Transparency in Provision of Public Services" project, funded by the OSCE Office in Baku. In 2014, we have been involved in new projects namely, Building Local Capacity Development (BLCD) implemented by Chemonics International, with the aim to enhance organizational and technical capacity of our organization and "Support to Small and Medium Entrepreneurships" supported by Entrepreneurship Development Foundation.

We lived through difficult times this summer due to change of banks' rules regulating access to bank accounts for the civil society. Despite the problems of the transition period, we survived and continue our good work. Transparency Azerbaijan is pleased with strengthening its strategic cooperation with the State Agency for Social Innovations and Citizen's Services (ASAN), and building partnership with the State Committee on Property Issues.

Fuad Suleymanov,  
Chairman of the Board



## About Transparency International

Transparency International is an international non-governmental organization, leading anti-corruption movement all over the globe. The Berlin-based Transparency International Secretariat coordinates anti-corruption activities in more than 100 countries through its national chapters. The chapters are independent local NGOs, free to choose their own policies and to raise funds for their activities. Transparency International is based on the principle that, as corruption is a country-specific phenomenon, local organizations can be much more efficient than any efforts made or imposed from the outside.

## About TI Azerbaijan

TI Azerbaijan was established in October 2000 by representatives of civil society and academia, fully accredited as a national chapter in October, 2001, and re-accredited in March 2013. We work mainly in the areas of raising public awareness, researching into the reasons and forms of corruption in Azerbaijan, as well as ways to reduce this destructive social phenomenon. We also render legal aid to witnesses and victims of corruption and assist the Government of Azerbaijan (GoA) in drafting policy and legislative acts.

## Corruption Perception Index 2014

On 3 December, 2014, Transparency International released its most well-known product – the “Corruption Perception Index 2014”, which ranks countries in terms of the degree to which business people and country analysts, both residents and non-residents, perceive corruption to exist in the public and political sectors. The CPI 2014 is presented on a scale from 100 (very clean) to 0 (very corrupt). In 2014, Azerbaijan received a score of 29, and was ranked as the 126<sup>th</sup> among 175 countries surveyed. This year the country slightly moved up from its last year ranking and kept its best performance in the rankings of CPI since 2000 when the country was first included in the report.

**Table 1.** Corruption Perception Index (CPI) 2014, ranking and score of Azerbaijan

Year	Place among other countries	No of countries surveyed the year	Score from 0 (very poor) to 10 (excellent)
2000	87	90	1.5
2001	84	91	2.0
2002	95	102	2.0
2003	124	133	1.8
2004	140	146	1.9
2005	137	159	2.2
2006	130	163	2.4

2007	148	179	2.1
2008	159	180	1.9
2009	143	180	2.3
2010	134	178	2.4
2011	143	183	2.4
2012	139	176	27 <sup>1</sup>
2013	128	177	28
2014	126	175	29

### **Transparency Azerbaijan's specific place among the country's civil society institutions**

TI Azerbaijan is the first civil society organization in the country, which started to assist people in building up resistance against corrupt practices of petty officials by providing them with legal advice through the ALAC and LRC projects. The Chapter has clearly demonstrated that civil society does not only serve as an efficient barrier between the populace and corrupt officials, but also enhances the productivity of government – NGO cooperation in combating corruption. TI Azerbaijan has changed attitudes of parts of society towards corruption and demonstrated that extortions by officials can and shall be successfully contested without any repercussions.

#### **Our projects in 2014**

1. APT (ALACs in Baku, Ganja, Guba; project partners CRF, ERC, Internews and IAYTE), donor - USAID/Caucasus, \$1.5 million, period 14 September, 2012- 15 September, 2016;
2. Azerbaijan National Integrity System Assessment (part of the project National Integrity System Assessments in European Neighbourhood East region), donor - EU, Euro 115,900.26, period 1 March, 2013 – 28 February, 2015;
3. Increasing Transparency in Provision of Public Services, donor - OSCE Office in Baku, AZN 14,050, period 14 June, 2013 – 14 December, 2013 (implementation of commitments continued in 2014);
4. Building Local Capacity for Development (BLCD), donor - Chemonics, AZN 9,354, period 15 January, 2014 – 15 July, 2015;
5. Support to SMEs, TI Az Ganja center, Donor EDF, \$24,000, period 15 March 2014 - 14 January 2016.

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<sup>1</sup> The methodology of Index compilation changed in 2012, therefore the country's score is not comparable with the old data; however, rankings can be compared.

## I. AZERBAIJAN PARTNERSHIP FOR TRANSPARENCY (APT) PROJECT

Azerbaijan Partnership for Transparency (APT) Project was launched at the end of 2012. The project enables activities over a four year period that offer to strengthen the vital role of key civil society organizations in the fight against corruption, as well as promote government's increased responsiveness to people's demands for transparency, accountability and integrity. Under APT project we work on different project components: (a) anti-corruption policy development and strategy implementation; (b) monitoring and evaluation (including data collection and analysis); (c) public awareness and outreach; (d) media, including social media; (e) track record in working with the Government and also continue to run three ALAC centres in Baku, Ganja and Guba.

In the first two years of APT Project, including 2014, TI Azerbaijan worked in close partnership with its four partner organizations (or Grantees):

**"Constitution" Research Foundation (CRF)** represents Anti-corruption Network, uniting 23 specialized NGOs. Main activities implemented by CRF in 2014:



- *Photos above:* On June 9, 2014, a roundtable involving government and civil society was organized by CRF in Central Park Hotel to assess current situation of the implementation of the National Anti-Corruption Action Plan (NAP). Civil society, mass media and public agencies' representatives were among the participants.
- CRF analyzed the National Action Plan on Combating Corruption in 2012-2015 and identified actions to be completed in 2014. The results of the monitoring will be released in 2015.

**Economic Research Centre (ERC)** represents National Budget Group, established as a coalition by 9 non-governmental organizations and uniting the best experts in the country on monitoring and analysis of the budgeting process. Main activities implemented by ERC in 2014:

- On April 29, 2014, a round table was arranged by ERC in Central Park Hotel to facilitate dialog between government and civil society and to promote the implementation of OGP National Action Plan. Representatives from civil society, mass media and public officials were among the participants. The main objective of this round-table was to receive

feedback from civil society and state officials on the methodology of the monitoring report, as well as to inform interested stakeholders about the planned works for the next monitoring year.

**Integration of Azerbaijani Youth to Europe (IAYTE)** organization aims at exposing the youth to western democratic values and worked under the APT project to involve the youth into combating against corruption. Main activities implemented by IAYTE in 2014:



*Photos above:* On June 20, 2014, IAYTE organized the workshop entitled "Young people as an element in fighting against the corruption" within the framework of APT project. The expert of the event, Head of Health and Care Department of Azerbaijani Red Crescent Society- Mahbubi-Iran Sabina, informed the participants about anti-corruption legal mechanisms to combat corruption in health sector. The expert also discussed the importance of young generation in the development of society.

**Internews** Azerbaijan Public Association aims to support local media to become professional and self-reliant. Its online news site [www.mediaforum.az](http://www.mediaforum.az), is among the five most popular and influential websites in the country, and is used as an awareness raising and information dissemination tool on corruption issues. Main activities implemented by Internews in 2014:

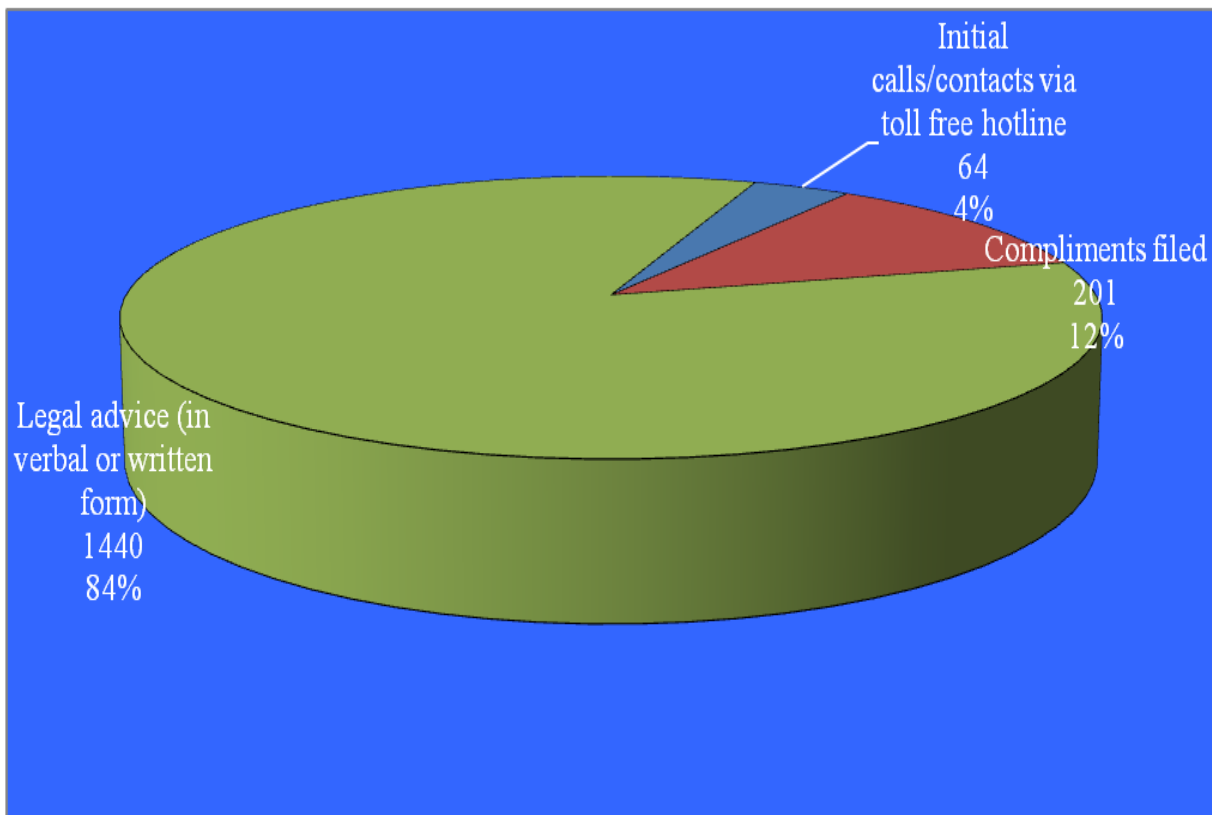
- Internews produced 29 online news bulletins with more than 1200 pieces of news, interviews and research articles on anti-corruption issues. 16 online debates (interviews) on corruption related topics were produced by Internews. Video materials were aired on two regional TV stations (Dunya TV in Sumqayit and MTV in Mingachevir).
- Online debates (interviews) on corruption related topics:
  - ✓ <https://www.youtube.com/watch?v=EdPIoLEfLLs> - Gubad Ibadoglu, an economist
  - ✓ [http://www.mediaforum.az/korrupsiya/articles.php?lang=az&page=00&article\\_id=20140923125457760](http://www.mediaforum.az/korrupsiya/articles.php?lang=az&page=00&article_id=20140923125457760) - Ilham Shaban , an expert on oil revenues
  - ✓ [http://www.mediaforum.az/korrupsiya/articles.php?lang=az&page=00&article\\_id=20140922035741051](http://www.mediaforum.az/korrupsiya/articles.php?lang=az&page=00&article_id=20140922035741051)- Vugar Bayramov, an economist
  - ✓ [http://www.mediaforum.az/korrupsiya/articles.php?lang=az&page=00&article\\_id=20140918025451598](http://www.mediaforum.az/korrupsiya/articles.php?lang=az&page=00&article_id=20140918025451598) – Azer Mehdiyev, an economist, spoke about health insurance

In second half of 2014, force majeure circumstances brought the operations of three of TI Azerbaijan partner organizations - ERC, Internews and IAYTE to a halt. As far as CRF - the fourth partner organization is concerned, TA partnership with that organization under APT project continues.

### Legal Aid Centres

Legal aid is the activity by which a citizen is given help on how to use the legal procedures efficiently to protect their rights once they encounter potential or actual corruption. Citizens receive case-specific legal advice, both at the TI Azerbaijan centres and during on-site legal sessions.

**Figure 1. Number of ALAC clients in 2014 by type of service (total 1861)**



Our centres in Guba and Ganja held mobile legal aid sessions to outreach the rural population. 5 onsite legal sessions benefiting 126 people were organized in 2014.

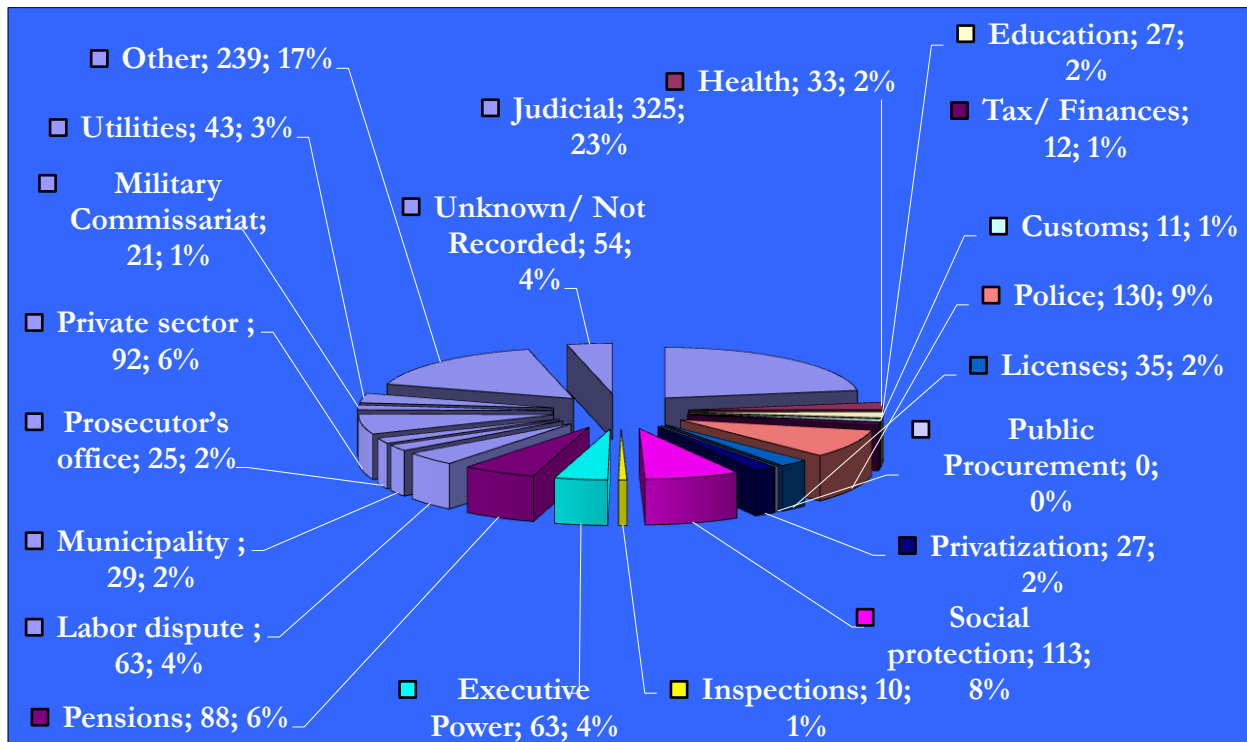


Photos above: On 27 March, 2014, APT Guba Centre organized a legal aid session in Avajuk village of Gusar region. APT Coordinator familiarized the participants of the event, a group of 30 people – 21 women and 9 men, with APT project and mobile workshops organized across the region. APT staff responded to the questions of the participants about cases of corruption in notary public, land issues, pension, electricity provision as well as problems such as unemployment and poor life standards.

### Anti-corruption analysis

Statistical data is gathered and processed by all three centres to identify customer profile and areas in utmost need of profound anti-corruption reforms. As observed from the diagram below, the judicial system remains the object of most grievances. A substantial portion of complaints were made of police, social protection, pensions, and private sector.

**Figure 2. Areas of complaints brought to ALACs in 2014 (total 1440 complaints)**



## **Targeted Civic Education Workshops**

Work under this program element seeks to foster a culture that is generally law-abiding, including through legal literacy, public awareness, constituency building, and citizen engagement in legal processes. Results of this activity are expected to increase public anti-corruption education and enhance public engagement in the fight against corruption.

Our centres in Guba and Ganja held mobile civic education workshops to outreach the rural population. 8 civic education workshops benefiting 154 people were delivered in 2014.



*Photos above:* On October 27, 2014, APT Ganja Office organized a workshop on rules of reviewing the citizens' applications in Shamkir community based rehabilitation centre (operated by UAFA). The 11 participants of the event were familiarized with the content of the Law on rules of reviewing the citizens' applications, its main concepts, the procedures of writing suggestions, applications and complaints to state bodies and the timeframe within which they must be reviewed. The knowledge acquired in the session was tested through assignment of practical cases on the subject. At the end, informative materials on APT project and copies of "Law on reviewing the citizens' applications" were distributed among the participants.

## **Advocacy**

In 2014, TI Azerbaijan continued to arrange anti-corruption roundtables around issues identified by TI Azerbaijan legal specialists as most pertinent and of immediate interest to the general public (registration of real estate; new institute of private notary public; supply of electricity to population; new format of lump sum social allowance, etc.). Each roundtable produced sets of recommendations which were developed and further submitted to the government.

TI Azerbaijan stated the need to expand the number and the scope of ASAN centers and add services of notary public. Based on Decision of the Collegiums of State Agency for Citizens' Services and Social Innovations dated 10 April, 2014, services of notary public were added to the range of services rendered by ASAN mobile service. In addition, ASAN centre No 4 in the city of Baku was set up on 7 May, 2014.<sup>2</sup> In addition, changes were made to the legislation

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<sup>2</sup> <http://president.az/articles/11675>



allowing ASAN Service centres to register and re-register apartments, issue statements and technical certificates.<sup>3</sup>

Pursuant to TA recommendations to increase the scope and enhance quality of electronic services, one more electronic service was added to the list of existing ones. Now, applicants can, at their pleasure, apply electronically to the State Registry of Real Estate to obtain a technical passport and layout for the real estate that has been registered.<sup>4</sup> Also two services introduced previously - to obtain certificate of encumbrance/non encumbrance and to notify of termination of encumbrance - were added to the single e-government portal.<sup>5</sup>

TI Azerbaijan roundtable in 2011 (under ALAC project) emphasized that provision of water to the customers was not regulated by any special guidelines whatsoever; neither were standard contracts with consumers (both household and commercial entities) available. In 2014, Rules of Water Use have been finally adopted and approved. Rules clearly indicate rights and obligations of both suppliers and consumers.<sup>6</sup>

TI Azerbaijan believed that paper based labour records books for the employees, as well as, letters from the employee to various agencies should be annulled. Paper based labour books, as well as letters from the employee to various agencies are annulled upon introduction of e-registration of labour contracts in December 2014.<sup>7</sup> A letter can be downloaded from the single e-government portal or the Ministry's website. In line with TI Azerbaijan recommendations to introduce merit based system of performance assessment, the Commission on Civil Service adopted the "Rules on Evaluation of Job Performance of Civil Servants", which provides a legal framework for merit-based assessment and rewarding of public employees annually.<sup>8</sup>

*Photo:* On 21 February, 2014, TI Azerbaijan held a roundtable discussion on major challenges to the rights and social protection of persons with disabilities in Azerbaijan. Representatives from the Ministry of Labour and Social Protection of Population, local and international NGOs took part in the discussion.



<sup>3</sup> "ASAN xidmət" mənzillər üzərində mülkiyyət hüquqlarının ilkin dövlət qeydiyyatına alınması barədə çıxarışlar verəcək, APA news agency, 12 February 2014, <http://az.apa.az/news/331377>

<sup>4</sup> Cabinet of Ministers decree No 266 dated 31 July 2014 on Changes to the Cabinet of Ministers decree No 191 dated 24 November 2014 on Approval of the Rules to Deliver Electronic Services by National Executive Bodies in Concrete Areas and the List of Electronic Services [www.cabmin.gov.az](http://www.cabmin.gov.az)

<sup>5</sup> More Azerbaijan State Property Committee services integrated into e-government, 20 Aug 2014, today.az <http://www.today.az/news/business/136363.html>

<sup>6</sup> Order of the Cabinet of Ministers № 262, dated 17 July 2014 on Approval of the Rules for Water Use <http://www.cabmin.gov.az/?/az/pressreliz/view/1429/>

<sup>7</sup> Information of the Ministry of Labor and Social Protection of Population, 3 December 2014, [www.mlsp.gov.az](http://www.mlsp.gov.az)

<sup>8</sup> [http://www.csc.gov.az/aze/index.php?option=com\\_content&view=article&id=3072%3AAdoevlt-qulluqcusunun-xidmti-faliyyatinin-qiymtlndirilmsi-qaydalar&catid=59%3Akomissiyann-normativ-huequqi-aktlar-&Itemid=75&lang=en](http://www.csc.gov.az/aze/index.php?option=com_content&view=article&id=3072%3AAdoevlt-qulluqcusunun-xidmti-faliyyatinin-qiymtlndirilmsi-qaydalar&catid=59%3Akomissiyann-normativ-huequqi-aktlar-&Itemid=75&lang=en)

## Water Supply in Azerbaijan: Accomplishments and Problems

The efficient supply of potable water is one of the main preconditions for quality of life for every family and for the operation of businesses. In Azerbaijan, water is supplied both to households and commercial consumers by Azersu OJSC, the sole water supplier in Azerbaijan. The company has over one million customers, of which about 30,000 are businesses.

TI Azerbaijan, with support from USAID, has monitored improvements in the supply of potable water under the Azerbaijan Partnership for Transparency project since 2011. Results of the analysis and recommendations were submitted to Azersu OJSC and National Anti-corruption Commission at the advocacy roundtable held in November 2011 under a USAID-supported anti-corruption project implemented by TA in 2008-2012. With support from USAID, TA continues to monitor this sector under the new Azerbaijan Partnership for Transparency project.



TA presents the findings of the analysis of water supply in Azerbaijan in a roundtable in November 2011.

The analysis in 2011 found that one of the major legal drawbacks was the absence of specific rules regulating relations between the supplier and consumers, except for the provisions contained in the Law on Potable Water Supply of 1999. In terms of the practical implementation, the overwhelming majority of subscribers from among household consumers did not have contracts for water

supply, despite the fact that the standard contract format existed.

Also, fees for water supply were collected in cash by local controllers onsite. The receipts were filled in by hand using the forms issued by Azerpost, a government post operator, which opened way for corrupt acts. Not more than 40% of households had water meters. Moreover, controllers were practically not equipped with devices to read meters through computerized central system or produce detailed bills for water consumption. So, TI Azerbaijan provided Azersu OJSC with specific recommendations to enhance regulation and practices.

Recently, TI Azerbaijan monitored developments in this area in the past three years and found several positive developments. The installation of meters is in process and has increased by 20% compared to 2011; about 20% of controllers are equipped with devices that produce detailed bills upon meter's readings and onsite cash payments have reduced considerably. Also, the government has adopted the Rules of Water Use. The rules clearly indicate at least some of consumers' rights and obligations of the supplier. For example, if in the past responsibility for the meter integrity was placed entirely onto the consumer, the Rules set forth division of responsibility between consumers and the supplier, depending on the location of the meter (inside or outside of the consumer's property). As well as, installation, replacement and repair of meters are placed entirely on the supplier. Moreover, unlike similar documents regulating supply of other utilities, these Rules clearly state that disputable issue shall be interpreted in favour of consumers.

However, there are some areas that need to be improved. Both the Law and the Rules allow the

water supplier to collect water consumption fee in accordance with normative fixed per capita rather than based on the meter's readings, whereas this practice is clearly prohibited in supply of other utilities. This is further aggravated by the absence of the guarantee for uninterrupted supply of water, whereas uninterrupted drainage of sewage water is guaranteed by the supplier as per the Rules. These create substantial loophole for corruption by allowing collection of fee from the population, regardless if the water was actually supplied or not. Also, there are no national standards for the quality of water supplied.

TI Azerbaijan will continue monitoring water supply and designing further recommendations to address the existing shortcomings in close cooperation with Azersu OJSC and other relevant government structures.

## II. AZERBAIJAN NATIONAL INTEGRITY SYSTEM ASSESSMENT

National Integrity System Assessment project is a study that aims to assess systemic corruption risks faced by a country and to produce a set of recommendations on how to mitigate those risks in the future. While acknowledging the challenges of the comprehensive assessment of governance institutions, National Integrity System Assessment points out key gaps in the anti-corruption legal framework, as well as weak spots in the execution of those laws, and it provides a road map for future reforms. Those recommendations can then be used by actors in government, civil society and the private sector for promoting integrity in the country. Main activities in 2014:

- Comments and recommendations on the draft Whistleblower Law have been prepared and sent to Commission on Combating Corruption for review;
- Draft Concept Paper on Whistleblower has also been prepared and will be sent to the Commission in 2015;
- NIS reports in two languages (Azeri and English) have been published. The study is funded by the European Union and based on Transparency International's unique methodology. The assessment focuses on an evaluation of the key public institutions and non-state actors in the country's governance system with regard to (1) their overall capacity, (2) their internal governance systems and procedures, and (3) their role in the overall integrity system, as well as examines both the formal legal framework of each pillar and the actual institutional practice.



*Photos above:* On 18 July, 2014, national event on presentation of NIS report in Azeri was held in Baku (Park Inn hotel). Mahammad Muradov, coordinator of the project "National Integrity

System Assessment", presented the study. Rana Safaraliyeva, Executive Director of TI Baku, Vusal Huseynov, Secretary of the State Commission against Corruption, Frederik Byrne, Head of Operation Department of the EU Delegation and Alimammad Nuriyev, Coordinator of Anti-Corruption Network and Chairman of "Constitution" Researches Foundation delivered speeches at the event.

### III. INCREASING TRANSPARENCY IN PROVISION OF PUBLIC SERVICES

In order to stimulate the development of e-services in Azerbaijan, experts from the Estonian E-Government Academy were invited to Azerbaijan with the support of the OSCE Office in Baku in 2011. After reviewing the local situation, these experts developed a methodology, based on the European and UN assessment criteria. The assessment consists of two parts: (i) assessment of e-government infrastructure and (ii) of e-services development.

TI Azerbaijan, as an implementing partner of the OSCE, conducted its monitoring on the e-government infrastructure and e-services based on this methodology. TI Azerbaijan monitored organization of e-services by ASAN centres and respective public agencies, as set forth in the law and prepared a report to assess the respective infrastructure, as well as legal framework and the last, but not the least, cooperation and exchange of information between various public agencies in the field of e-services.

In 2014, the report has been released, revealing that the e-infrastructure that is a crucial prerequisite for e-services development has been formed and is further developing in Azerbaijan. The current e-infrastructure allows elevating an e-service that does not require cooperation with other public agencies to the level four of e-delivery, when the whole process of application and reception of the services takes place online.



*Photos above:* On 22 December, 2014, TI Azerbaijan presented its report with the results of Monitoring and Evaluation of Electronic Services in Azerbaijan in 2013-2014. Representatives of government, civil society, international organizations and mass media were among the participants.

#### IV. BUILDING LOCAL CAPACITY FOR DEVELOPMENT (BLCD)

Since January 2014, TI Azerbaijan is involved in the BLCD project, financed by USAID and implemented by Chemonics International, aiming at enhancing organizational and technical capacity of TI Azerbaijan to become provider of in-demand services (trainings, consultations and advocacy campaigns), strengthening capacity to manage direct awards from international donors, and becoming a more effective contributor to the dialogue on national and local policy issues.

#### V. SUPPORT TO SMALL AND MEDIUM ENTERPRISES (SME), TI AZ GANJA CENTER

Ganja centre is co-funded from the APT project to render legal advice to citizens, as well as implements a special project targeting business circles and renders legal advice to small and medium enterprises. The project is supported by the Entrepreneurship Development Foundation.

##### **Our volunteers**

Since its inception in 2000 and by the end of 2014, the number of TI Azerbaijan trained volunteers reached up to 531, including 8 new volunteers of 2014.

##### **Media coverage**

In 2014, of TI Azerbaijan activities were covered by 207 media hits, including print, TV and electronic media with some of the most interesting links provided below.

- TI Azerbaijan and Azerigas discussed transparency and accountability issues in gas supply

<http://sia.az/az/news/economy/416985-azerbaycan-seffafliq-terefdasli>

- “National Integrity System Assessment - 2014” report released

<http://www.aztv.az/readnews.php?lang=az&id=15261>

- Transparency International confirms Azerbaijan Chapter continues work despite funding delays, Posted 29 August 2014 by Transparency International Secretariat

[http://www.transparency.org/news/pressrelease/transparency\\_international\\_confirms\\_azerbaijan\\_chapter\\_continues\\_work\\_despi](http://www.transparency.org/news/pressrelease/transparency_international_confirms_azerbaijan_chapter_continues_work_despi)

##### **Our Partners in 2014**

- ✓ Commission on Combating Corruption of the Republic of Azerbaijan
- ✓ Anti-corruption Department under General Prosecutor’s Office
- ✓ The Parliament
- ✓ Ministry of Justice
- ✓ Ministry of Labor and Social Protection of Population

- ✓ Ministry of Communications and High Technologies
- ✓ State Agency on Citizens' Services and Social Innovations
- ✓ Azerigas PU
- ✓ Azersu OJSC
- ✓ Baku Electric Network
- ✓ State Committee on Property Issues
- ✓ "Constitution" Research Foundation
- ✓ Economic Research Centre
- ✓ Internews
- ✓ IAYTE
- ✓ Entrepreneurship Development Foundation
- ✓ Society for Human Rights
- ✓ Fund of Struggle against Corruption
- ✓ Information and Cooperation Network of Anti-Corruption NGOs

### **Cooperation with state agencies**

TI Azerbaijan has established good working relations with several public agencies that were expanded in 2014 pursuant to round tables organized with Anti-corruption Commission, Baku Electric Network, Ministry of Justice, State Registry of Real Estate, Ministry of Labour and Social Protection, State Agency for Citizens' Services and Innovations.

### **Monitoring of recruitment to public agencies**

In 2014, the same as before, TI Azerbaijan was invited by the State Civil Service Commission to be a part of independent observers at the recruitment process to various agencies, including Office of Prosecutor General, Ministry of Justice and Azerbaijan Bar Association.

### **2014 publications by Transparency Azerbaijan**

- Report on Results of Monitoring of Implementation of Recommendations to four public agencies  
<http://transparency.az/alac/files/REPORT%20ON%20RESULTS%20OF%20MONITORING%20OF%20IMPLEMENTATION%20OF%20RECOMMENDATIONS%20TO%20FOUR%20PUBLIC%20AGENCIES%202014.docx>
- The National Integrity System Report 2014  
[http://transparency.az/alac/files/NIS\\_AZERBAIJAN%20final%20Eng.pdf](http://transparency.az/alac/files/NIS_AZERBAIJAN%20final%20Eng.pdf)
- Report on Monitoring and Evaluation of Electronic Services in Azerbaijan 2014  
<http://transparency.az/alac/files/E-services%20final%20report%20%20eng%20TI%20Az.pdf>
- The conclusion and recommendations of a roundtable dated 12 December 2014 on the achievements and problems in registration of apartment houses

<http://transparency.az/alac/files/coxmenzilli%20binalar.docx>

- The conclusion and recommendations of a roundtable dated 25 June 2014 on increasing transparency in provision of gas

<http://transparency.az/alac/files/Qaz%20t%C9%99chizat%C4%B1%20sah%C9%99sind%C9%99%20%C5%9F%C9%99fafil%C4%B1%C4%9F%C4%B1n%20art%C4%B1r%C4%B1lmas%C4%B1%20il%C9%99%20ba%C4%9F%C4%B1%20t%C3%B6vsiy%C9%99%202014.doc>

- The conclusion and recommendations of a roundtable dated 21 February 2014 on main challenges to rights and social protection of People with Disabilities (PWD)

<http://transparency.az/alac/files/%C6%8Flilliyi%20olan%20%C5%9F%C9%99xsl%C9%99rin%20h%C3%BCquqi%20v%C9%99%20sosial%20m%C3%BCdafi%C9%99si%20sah%C9%99sind%C9%99%20%C9%99sas%20probleml%C9%99r%20v%C9%99%20bununla%20ba%C4%9F%C4%B1%20t%C3%B6vsiy%C9%99%202014.docx>

- The conclusion and recommendations of a roundtable dated 28 August 2014 on problems in registration of civil status acts

<http://transparency.az/alac/files/V%C9%99t%C9%99nda%C5%9F%C4%B1q%20v%C9%99ziyy%C9%99ti%20aktlar%C4%B1n%C4%B1n%20d%C3%B6vl%C9%99t%20qeydiyyat%C4%B1%20m%C9%99s%C9%99l%C9%99l%C9%99ri%20il%C9%99%20ba%C4%9F%C4%B1%20t%C3%B6vsiy%C9%99%202014.doc>

### **The links of some of online debates by Internews:**

Transparency initiative - what is new? (in Azeri)

<https://www.youtube.com/watch?v=EdPIoLEfLLs>

Media and corruption (in Azeri)

<https://www.youtube.com/watch?v=unM4FnK-WXw>

10<sup>th</sup> anniversary of Coalition for Improvement of Transparency in Extractive Industry

<https://www.youtube.com/watch?v=OXiuVIX4o1o>

### **Administrative issues**

Transparency Azerbaijan was re-registered by the Ministry of Justice on 21 May 2014.

### **Members of the Board and Executive**

**Table 2.**

	<b>Name</b>	<b>Main occupation</b>	<b>Role within TI</b>
1	Fuad Suleymanov	Ph.D. in Legal Studies, independent lawyer	Founder Chairman of Board
2	Sabit Bagirov	Entrepreneurship and Market Economy	Founder

		Development Assistance Foundation, ex-chairman of the Board, Ph.D. in Engineering, President	Ex-chairman of the Board Board member
3	Durdana Mamedova	Head of Department on Constitutional Issues, Constitution Court of Azerbaijan Republic, Ph.D in Law.	Founder Board member
4	Alimamed Nuriyev	President, Constitution Research Fund, Coordinator, coordinator, Information and Cooperation Network of Anti-Corruption NGOs	Board member
5	Rena Safaraliyeva	Associate Professor of Chair of English Stylistics, Full Doctor in Linguistics	Founder, Executive Director, Limited rights Board member

### Our employees and contact details

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Page on Facebook: <http://www.facebook.com/TransparencyAzerbaijan>

E-mail: [info@transparency.az](mailto:info@transparency.az)

#### **Table 3.**

<b>Baku central office</b>				
Baku, Azerbaijan, AZ 1009 Jafar Jabbarly street 16, floor 1, apt 7 Tel: (994 12) 497 81 70; 497 68 15 Tel/Fax: (994 12) 596 20 38 Toll free: (088) 707 07 07				
	<b>Position</b>	<b>Name</b>	<b>Education</b>	<b>E-mail</b>
1	Executive Director	Rena Safaraliyeva	Ph. D. degree in General Linguistics from Foreign Languages University, Moscow and Full Doctor degree, Azerbaijan Languages University	<a href="mailto:rena@transparency.az">rena@transparency.az</a>
2	Project Director	Elvin Yusifli	Duquesne University, Master of Social and Public Policy, PA, USA	<a href="mailto:elvin@transparency.az">elvin@transparency.az</a>
3	Senior Lawyer	Azer Talibov	PhD student in Law, Baku State University	<a href="mailto:azer@transparency.az">azer@transparency.az</a>
4	Junior lawyer	Ayten Alizamanli	Bachelor Degree in Law, Baku State University	<a href="mailto:ayten@transparency.az">ayten@transparency.az</a>
5	Finance & Admin Manager	Zamina Aliyeva	Baku Computer College, Diploma in Administration and IT	<a href="mailto:zamina@transparency.az">zamina@transparency.az</a>
6	Electronic services project coordinator	Mahammad Muradov	University of Paris-Sud 11 Master degree in diplomacy and strategic negotiations	<a href="mailto:mahammad@transparency.az">mahammad@transparency.az</a>
7	Accountant	Natavan Hajiyeva	Master's degree in Accounting, Public Economy Institute, Tashkent	<a href="mailto:natavan@transparency.az">natavan@transparency.az</a>
8	Grantees Manager/PR and Media Specialist	Zumrud Ismayilova	MA in International Relations and European Studies, Central European University	<a href="mailto:zumrud@transparency.az">zumrud@transparency.az</a>
9	ICT and Social Networks coordinator	Nikita Kurbatov	Bachelor in Electrical Engineering, Azerbaijan Oil Academy	<a href="mailto:nikita@transparency.az">nikita@transparency.az</a>
<b>Ganja center</b>				
Ganja - H.Aliyev pr. 103/2 Tel/fax: (+994 22) 266 26 05 Toll free: (088) 202 02 02				



10	Lawyer/Office Director	Sevinj Sersan	Bachelor's degree in Law, Azerbaijan International University	<a href="mailto:sevinj@transparency.az">sevinj@transparency.az</a>
11	Project Assistant	Lala Abdullayeva	Bachelor's degree in Journalism, Baku State University	<a href="mailto:lala@transparency.az">lala@transparency.az</a>
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12	Lawyer/Office Director	Eldar Kerimov	Master's degree in Law, St. Petersburg State University	<a href="mailto:eldar@transparency.az">eldar@transparency.az</a>
13	Assistant	Imran Askerov	Certificate in Collective Farm Inspecting, Baku Executive Committee Trade Enterprise Training Centre	<a href="mailto:imran@transparency.az">imran@transparency.az</a>

### **Financial Data:**

**Table 4. Summary of TI Az 2014 financial data in Euro**

Revenue	291 986
Equity/ reserves at the beginning of the reporting period	34 719
Expenses	278 162
Net reserves at the year end	48 543
Surplus/Deficit for the year	13 824

### **Control mechanisms**

Financial statements and originals of supporting documents are regularly checked by donors (OSCE, USAID) in line with their procedures. Some of the projects are audited individually. The project activities as well as annual financial activities in 2014 at Transparency Azerbaijan will be subject to an independent audit in June 2015 and the results will be added to annual report.

### **Compiled by:**

Zumrud Ismayilova, APT Grantees Manager/PR and Media Specialist